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## Steven Corman



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## **Hugh Downs School Of Human Communication**

Professor

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#### **Graduate Faculty**

**Center for Strategic Comm** 

**Core Faculty** 

Bio Research Teaching Public Work

#### **Biography**

Steve Corman studies the relationship of talk and written communication to organizational networks and activity systems. His "reticulation theory" holds that communication network links are "switched on" by shared activity, resulting in talk (or written communication) that restructures the system for future shared activity. This theory has a broad range of practical applications in areas like counter-terrorism and knowledge management.

Dr. Corman has served as a consultant and science panel member for the Department of Defense in the counter-terrorism arena, and directs the Center for Strategic Communication in the school.

#### Education

Ph.D. - Communication, University of Illinois at Urbana-Champaign

M.A. - Communication, University of Illinois at Urbana-Champaign

B.S. - Communication Studies, Illinois State University

#### **Expertise Areas**

Terrorism (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Terrorism"&q=\*:\*)

Organizational Communication (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Organizational Communication"&q=\*:\*)

Strategic Communication (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Strategic Communication"&q=\*:\*)

Public Diplomacy (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Public Diplomacy"&q=\*:\*)

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#### **Google Scholar**

Research Awards (https://webapp6.asu.edu/corda/dashboards/Research/ma n.dashxml)

 ${\tt 8} \ {\tt Google \ Scholar \ Profile \ (https://scholar.google.com/citations?user=eXQZo9IAAAAJ\&hl=en)}$ 

#### **Research Interests**

strategic communication, organizational communication, terrorism, public d plomacy

#### **Publications**

- Corman, Steven Robert. Structuration Theory. International Encyclopedia of Communication (2008).
- Corman, S. R. Complex systems problems n the War of Ideas. Perspectives on Terrorism (2008).
- Corman, Steven Robert, Trethewey, Angela, Goodall, Harold Lloyd. Weapons of Mass Persuasion: Strategic Communication to Combat Violent Extremism. (2008).
- A Trethewewy, Steven Corman. Anticipating K Commerce E Commerce Knowledge Management and Organizational Communication. Freiberger Beitrage zur Interkulturellen und Wirtschaftskommunikation (2006).

- Steven Corman. On Being Less Theoretical and More Technological. Journal of Business and Technical Communication (2006).
- Steven Corman. Us ng Activity Focus Networks to Pressure Terrorist Organizations. Computational and Mathematical Organization Theory (2006).
- McPhee, R D, Corman, Steven Robert (Author), Iverson, J O. We Ought to Have Gumption An Analysis of an Excerpt from the Videotape after Mr Sam. Interacting and Organiz ng: Analyses of a Board Meeting (2006).
- Steven Corman, T Kuhn. The Detectability of Socio Egocentric Group Speech A Quasi Turing Test. Communication Monographs (2005).
- Corman, Steven Robert (Author). Network Dynamics in Self Organiz ng Communication and Activity Systems. Advances n Self Organizing Systems (2005).
- Corman, Steven Robert (Author). Network Dynamics in Self Organiz ng Communication and Activity Systems. Progress in Communication Sciences Self Organiz ng Systems (2005).
- Corman, Steven. Growing up in Turbulent T mes. (2005).
- K Dooley, Steven Corman. Dynamic Analysis of News Streams Institutional Versus Env ronmental Effects. Nonlinear Dynamics Psychology and Life Sciences (2004).
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- K Dooley, Steven Corman, R McPhee, T Kuhn. Model ng High Resolution Broadband Discourse in Complex Adaptive Systems. Nonlinear Dynamics Psychology and Life Sciences (2003).
- T Kuhn, Steven Corman. The Emergence of Homogeneity and Heterogeneity in Knowledge Structures during a Planned Organizational Change. Communication Monographs (2003).
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- Dooley, K, Corman, Steven Robert. Agent Based Genetic and Emergent Computational Models of Complex Systems. Encyclopedia of Life Support Systems EOLSS (2002).
- R McPhee, Steven Corman, K Dooley. Organizational Knowledge Expression and Management Centering Resonance Analysis of Organizational Discourse. Management
  Communication Quarterly (2002).
- Steven Corman, K Dooley, Robert McPhee. A Knowledge Directory for Identify ng Experts and Areas of Expertise. Human Systems Management (2002).
- Steven Corman, T Kuhn, R McPhee, K Dooley. Studying Complex Discursive Systems Centering Resonance Analysis of Communication. Human Communication Research (2002).
- U Brandes, Steven Corman. Visual Unroll ng of Network Evolution and the Analysis of Dynamic Discourse. Proceed ngs of the IEEE Symposium on Information Visualization (InfoVis '02) (2002).
- Corman, Steven Robert (Author). The Dynamics of Electronic Media Coverage. Communication and Terrorism Public and Media Responses to 9/11 (2002).
- A Trethewewy, Steven Corman. Anticipating K Commerce E Commerce Knowledge Management and Organizational Communication. Interkulturellen und W rtschaftskommunikation (2001).
- Steven Corman, M Poole. Anticipating K-Commerce E Commerce Knowledge Management and Organizational Communication. Management Communication Quarterly (2000).
- Steven Corman, M Poole, Perspectives on Organizational Communication Finding Common Ground, (2000).

#### **Research Activity**

- Woodward,Mark Rhey\* (/asu-people/q=Woodward%20Mark%20Rhey), Corman,Steven Robert (/asu-people/q=Corman%20Steven%20Robert), Davulcu,Hasan (/asu-people/q=Davulcu%20Hasan), He,J ngrui (/asu-people/q=He%20Jingrui), Warner,Carolyn (/asu-people/q=Warner%20Carolyn). Finding Allies for the War of Words: Mapping the Diffusion and Influence of Counter-radical Muslim Discourse (Addition). DOD-NAVY-ONR(9/1/2015 8/31/2016).
- Quay,Raymond G\* (/asu-people/q=Quay%20Raymond%20G), Corman,Steven Robert (/asu-people/q=Corman%20Steven%20Robert), Elser,Monica Mueller (/asu-people/q=Elser%20Monica%20Mueller), Maciejewski,Ross (/asu-people/q=Maciejewski%20Ross). Growing New Arizona Water Leadership (ASUF 30006595). ASU FDN(4/1/2015 12/31/2015).
- Cohen,Adam\* (/asu-people/q=Cohen%20Adam), Brewer Jr,Gene (/asu-people/q=Brewer%20Jr%20Gene), Corman,Steven Robert (/asu-people/q=Corman%20Steven%20Robert), Newman,Matt L (/asu-people/q=Newman%20Matt%20L). Religion Culture and Trust. DOD-AFOSR(2/1/2015 1/31/2018).
- Bliss,Nadya T\* (/asu-people/q=Bliss%20Nadya%20T), Ahn,Gail-Joon (/asu-people/q=Ahn%20Gail-Joon), Bliss,Daniel Wesley (/asu-people/q=Bliss%20Daniel%20Wesley),
  Cooke,Nancy Jaworski (/asu-people/q=Cooke%20Nancy%20Jaworski), Corman,Steven Robert (/asu-people/q=Corman%20Steven%20Robert), Davulcu,Hasan (/asu-people/q=Davulcu%20Hasan), Dirks,Gary William (/asu-people/q=Dirks%20Gary%20William), Finn,Edward Frederick (/asu-people/q=Finn%20Edward%20Frederick), Finn,Edward Frederick (/asu-people/q=Finn%20Edward%20Frederick), Liu,Huan (/asu-people/q=Liu%20Huan), Maciejewski,Ross (/asu-people/q=Maciejewski%20Ross), Thies,Cameron G (/asu-people/q=Thies%20Cameron%20G), Westerhoff,Paul (/asu-people/q=Westerhoff%20Paul), White,Dave Douglas (/asu-people/q=White%20Dave%20Douglas). The Foresight Initiative. DOD-NGA(6/1/2014 5/31/2019).
- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert). Strategic Frames Analysis of NATO Ballistic Missile Defense and Changes in Public Op nion. Latvia(4/8/2014 - 6/30/2014).
- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert). Strategic Frames Analysis of NATO Ballistic Missile Defense and Changes in Public Op nion. GERMAN MARSHALL FUND OF THE US(2/1/2014 5/26/2014).
- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert). Competing Narrative Influences in the Phil ppines. LOCKHEED MARTIN CORPORATION(8/1/2012 12/31/2012).
- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert), Halverson, Jeffry (/asu-people/q=Halverson%20Jeffry). Assessing Violent Extremist Ideology in Tunisia.
   MITRE CORP(8/1/2012 9/30/2013).
- Corman,Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert), Brewer Jr,Gene (/asu-people/q=Brewer%20Jr%20Gene), Cohen,Adam (/asu-people/q=Cohen%20Adam),
  Roberto,Anthony (/asu-people/q=Roberto%20Anthony), Ruston,Scott W (/asu-people/q=Ruston%20Scott%20W), Trethewey,Angela (/asu-people/q=Trethewey%20Angela).
   Toward Narrative Disruptors and Inductors: Mapping the Narrative Comprehension Network and its Persuasive Effects. DOI NBC(6/27/2012 12/26/2013).
- Corman,Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert), Bernardi,Daniel Leonard (/asu-people/q=Bernardi%20Daniel%20Leonard), Bernardi,Daniel Leonard (/asu-people/q=Bernardi%20Daniel%20Leonard), Cheong,Pauline (/asu-people/q=Cheong%20Paul ne), Davulcu,Hasan (/asu-people/q=Davulcu%20Hasan), Davulcu,Hasan (/asu-people/q=Davulcu%20Hasan), Goodall,Harold Lloyd (/asu-people/q=Goodall%20Harold%20Lloyd), Goodall,Harold Lloyd (/asu-people/q=Goodall%20Harold%20Lloyd), Trethewey,Angela (/asu-people/q=Trethewey%20Angela). Identifying Terrorist Narratives and Counter-Narratives: Embedding Story Analysis in Expeditionary Unit. DOD-NAVY-ONR(4/1/2009 3/31/2015).
- Woodward,Mark Rhey\* (/asu-people/q=Woodward%20Mark%20Rhey), Woodward,Mark Rhey\* (/asu-people/q=Woodward%20Mark%20Rhey), Corman,Steven Robert (/asu-people/q=Corman%20Steven%20Robert), Davulcu,Hasan (/asu-people/q=Davulcu%20Hasan), Jacobson,David (/asu-people/q=Jacobson%20David), Taylor,Thomas J (/asu-people/q=Taylor%20Thomas%20J). Finding Allies for the War of Words: Mapping the Diffusion and Influence of Counter-Radical Muslim Discourse. DOD-NAVY-ONR(4/1/2009-5/31/2014).

- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert), Trethewey, Angela (/asu-people/q=Trethewey%20Angela). Defending Against the Army of the future: Self-Organizing Groups. Rendon(7/29/2008 8/30/2009).
- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert). Influence and Information Campaigns. Centra Tech., Inc(3/1/2008 3/31/2008).
- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert). Creat ng a Tool to Process MS Word Documents Containing Arabic Text. CMG Assoc, LLC(4/10/2006 10/31/2006).
- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert), Dooley, Kevin John (/asu-people/q=Dooley%20Kevin%20John). STTR: Phase II-Text Min ng Under Storage Constra nts. CRAWDAD TECH(2/28/2005 - 6/27/2007).
- Corman, Steven Robert\* (/asu-people/q=Corman%20Steven%20Robert), Dooley, Kevin John (/asu-people/q=Dooley%20Kevin%20John). Molecular Imag ng to ASU Software Factory. MOLECULAR IMAGE CORP(1/1/2004 5/15/2004).
- Dooley,Kevin John\* (/asu-people/q=Dooley%20Kevin%20John), Corman,Steven Robert (/asu-people/q=Corman%20Steven%20Robert). STTR: CENTERING RESONANCE ANALYSIS-A SUPERIOR APPROACH FOR MINING TEXTUAL DATA STREAMS. CRAWDAD TECH(9/15/2003 - 6/30/2004).

#### **Expertise Areas**

Terrorism (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Terrorism"&q=\*:\*)

Organizational Communication (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Organizational Communication"&q=\*:\*)

Strategic Communication (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Strategic Communication"&q=\*:\*)

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#### Courses

#### Fall 2017

COM 799

Course Number	Course Title	
COM 792	Research (https://webapp4.asu.edu/catalog/course?s=COM&n=792)	
Summer 2017		
Course Number	Course Title	

Dissertation (https://webapp4.asu.edu/catalog/course?s=COM&n=799)

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Spring 2017	
Course Number	Course Title
COM 494	Special Topics (https://webapp4.asu.edu/catalog/course?s=COM&n=494)
COM 594	Conference and Workshop (https://webapp4.asu.edu/catalog/course?s=COM&n=594)
COM 690	Read ng and Conference (https://webapp4.asu.edu/catalog/course?s=COM&n=690)
COM 799	Dissertation (https://webapp4 asu.edu/catalog/course?s=COM&n=799)
Fall 2016	
Course Number	Course Title
COM 494	Special Topics (https://webapp4 asu.edu/catalog/course?s=COM&n=494)
COM 691	Seminar (https://webapp4.asu.edu/catalog/course?s=COM&n=691)
COM 792	Research (https://webapp4.asu.edu/catalog/course?s=COM&n=792)
COM 799	Dissertation (https://webapp4.asu.edu/catalog/course?s=COM&n=799)
Spring 2016	
Course Number	Course Title
COM 494	Special Topics (https://webapp4 asu.edu/catalog/course?s=COM&n=494)
COM 594	Conference and Workshop (https://webapp4 asu.edu/catalog/course?s=COM&n=594)
COM 799	Dissertation (https://webapp4.asu.edu/catalog/course?s=COM&n=799)
Fall 2015	
Course Number	Course Title
COM 494	Special Topics (https://webapp4 asu.edu/catalog/course?s=COM&n=494)
COM 792	Research (https://webapp4.asu.edu/catalog/course?s=COM&n=792)
COM 799	Dissertation (https://webapp4.asu.edu/catalog/course?s=COM&n=799)
Spring 2015	
Course Number	Course Title
COM 494	Special Topics (https://webapp4 asu.edu/catalog/course?s=COM&n=494)

Course Number	Course Title	
COM 494	Special Topics (https://webapp4 asu.edu/catalog/course?s=COM&n=494)	
COM 594	Conference and Workshop (https://webapp4 asu.edu/catalog/course?s=COM&n=594)	
COM 799	Dissertation (https://webapp4.asu.edu/catalog/course?s=COM&n=799)	

#### Fall 2014

Course Number	Course Title
COM 792	Research (https://webapp4.asu.edu/catalog/course?s=COM&n=792)

### Fall 2013

Course Number	Course Title	
COM 691 Seminar (https://webapp4.asu.edu/catalog/course?s=COM&n=691)		

#### Fall 2013

COM 792	Research (https://webapp4.asu.edu/catalog/course?s=COM&n=792)
COM 799	Dissertation (https://webapp4.asu.edu/catalog/course?s=COM&n=799)

#### **Presentations**

- Corman, S. R. Weapons of mass persuasion: A critique of the strategic communication paradigm. NATO Joint Senior Psychological Operations Conference (Nov 2010).
- Corman, S. R. Construct ng Interdisc plinary Collaborations: Applying Communication and Narrative Theories to Counter-Terrorism. National Communication Association annual conference (Nov 2010)
- Corman, S. R. Terrorism and New Media Roundtable. International Communication Association annual conference (Jun 2010).
- Corman, S. R. Terrorism and New Media Roundtable. International Communication Association annual conference (Jun 2010).
- Corman, S.R. The role of narrative in strategic communication. Third NATO Symposium on Global Terrorism and International Cooperation (Mar 2010).
- Corman, S. R. Public D plomacy as Narrative. International Studies Association annual conference (Feb 2010).
- Corman, S. R. Terrorism and New Media Roundtable. International Studies Association annual conference (Feb 2010).
- Corman, S. R. iDiplomats. iDiplomacy Symposium on Public Diplomacy (Nov 2009).
- Corman, S. R. Innovations in Group Communication Theory: Dual-Level Connectionist Models. National Communication Association (Nov 2009).
- Corman, S. R. What narrative is. USJFCOM/USSOCOM Irregular Warfare Development workshop (Jun 2009).
- Corman, S. R. What Power Needs to be Smart. Warwick International Security Initiative Conference (May 2009).
- Corman, S. R. US Strategic Communication Policy and a Model for the 21st Century. NATO Center of Excellence for Defense Against Terrorism, Ankara, Turkey (May 2009).
- Corman, S. R. Promises and Challenges of Computerized Knowledge Management in a Best-Case Scenario. International Communication Association (May 2009).
- Corman, S. R. Complex Systems and Terrorism: Responses to Terrorism from a Public Diplomacy Point of View. National Communication Association, San Diego, California (Nov 2008).
- Corman, S. R. Government Contracts and Business Grants As Funding Sources. Organizational Communication Division Preconference, National Communication Association, San Diego. (Nov 2008).
- Corman, S. R. Strategic Communicaiton and Violent Extremism. USJFCOM/USSOCOM Irregular Warfare Workshop on Counter ng Violent Extremism (Jun 2008).
- Corman, S. R. Pragmatic Complexity and Strategic Communication. Exploring Military D mensions in Countering Ideological Support for Terrorism, George C. Marshall Ce (May 2008)
- Corman, S. R. Perspectives on Communication Technology and Organizing. International Communication Association, Montreal, Canada (May 2008).
- Corman, S. R. Pragmatic Complexity and Resilient Strategic Communication. Asia Pacific Program for Senior National Security Officers, R. J. Rajarathnam School of Internationa (Apr 2008).
- Corman, S. R. Engaging Conversation about Major Works n Organizational Communication. International Communication Association, San Francisco, California (May 2007).
- Corman, S. R. Using Automated Text Analysis to Study Online Political Discourse. International Communication Association, San Francisco, California (May 2007).
- Corman, Steven. Countering Ideological Support for Terrorism An Organizational Communication Perspective. (Nov 2006).
- Corman, Steven. Weapons of Mass Persuasion Communicating against Terrorist Ideology. CIST Conference George C Marshall European Center for Security Studies (Oct 2006).
- Corman, Steven. Communicating against Ideological Support for Terrorism. (Oct 2006).
- Corman, Steven, Dooley, K. Us ng Text Analysis to Enhance the University Knowledge Network. International Communication Association (Jun 2006).
- Corman, Steven. Design of the Enron Interface. International Communication Association (Jun 2006).
- Corman, Steven. Organizational Communication at Enron E-mail from 151 Top Executives. (Jun 2006).
- Corman, Steven. Public D plomacy Messages Process Outcomes. Senior Conference XLIII United States Military Academy at West Point (Jun 2006).
- Corman, Steven, Dooley, K, Parsons, J. A Reality Show for Network Geeks Software factory and the Quest for the Ultimate Dataset. 25th International Sunbelt Social Networks Conference (Feb 2005).
- Corman, Steven. Putting the Communication in Organizational Communication. 17th Annual Organizational Communication Mini Conference (Oct 2004).
- Corman, Steven, Analyzing Text and Discourse Using Network Models, (Sep 2004).
- Corman, Steven, Gaertler, M, Wagner, D. Geometric MST Custer ng of Text Network Collections. 24th International Sunbelt Social Networks Conference (May 2004).
- Corman, Steven. Analyzing Unstructured Text Using Network Methods. DFG Workshops University of Tuebingen University of Passau and University of Karlsruhe (Apr 2003).
- Corman, Steven, Dooley, K. Dynamic Patterns in Terrorism News Reuters Coverage of 9/11. Computational Analysis of Social and Organizational Systems Conference CASOS 02 (Jun 2002).
- Corman, Steven. Activity Networks and Terrorist Organizations. SAIC Project MacDuff DoD Sponsored Workshop (Apr 2002).
- Corman, Steven. Organizational Communication and Anti Terrorist Strategy. SAIC Project MacDuff DoD Sponsored Workshop (Jan 2002).
- Corman, Steven. Communication and E Business A Roundtable Discussion. Organizational Communication Division International Communication Association (May 2001).
- Corman, Steven, Iverson, Joel, Zaug, Pamela, Kuhn, Timothy, Dooley, Kevin, McPhee, Robert. Discourse Analysis of Organizational Knowing A Survey of Assumptions and Problems. (Nov 2000).

#### **Expertise Areas**

Terrorism (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Terrorism"&q=\*:\*)

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Strategic Communication (https://isearch.asu.edu/asu-people/fq=expertiseAreasFacet."Strategic Communication"&q=\*:\*)

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#### Service

- Undergraguate Committee, Member (2006 Present)
- Undergraguate Committee, Member (2006 Present)
- Hugh Downs School Center for Strategic Communication, Director (2005 Present)
- Hugh Downs School Cosortium for Strategic Communication, Director (2005 Present)
- Enron Interface Project Organizational Communication Division International Communication Association National Center for Supercomputing Applications, Director (2005 Present)
- International Human Communication Research, Associate Editor (2003 Present)
- · Western Journal of Communication Western States Communication Association, Editorial Board Member (2001 Present)
- Management Communication Quarterly, Editorial Board Member (2000 Present)
- International Communication Association Organizational Communication Division, Chair (2004 2006)
- Office of University Initiatives ASU Mind Mapping Project, Co D rector (2005 2005)
- Special Operations Work ng Group US Special Operations Command, Member (2004 2005)
- ASU Software Factory, Co Director (2002 2005)
- Interdiscipl nary PhD n Communication Executive Committee, Member (2004 2005)

- Communication Monographs National Communication Association, Editorial Board Member (2001 2004)
- International Communication Association Organizational Communication Division, Vice Chair (2002 2004)
- International Human Communication Research, Editorial Board Member (2001 2003)
- National Human Communication Research, Editorial Board Member (2001 2003)
- Governor's E Government Hot Team Arizona Partnership for the New Economy, Member (2000 2001)
- ASU Center for Nonprofit Leadership and Management, (2000 2000)
- Kids Voting USA Arizona Legislature Arizona Secretary of State Arizona Dept of Commerce Arizona Dept of Revenue, Pro Bono Consulting (1993 2000)
- Communication Reports, Ad Hoc Reviewer (Present)
- Communication Research, Ad Hoc Reviewer (Present)
- Communication Review, Ad Hoc Reviewer (Present)
- Information Systems Research, Ad Hoc Reviewer (Present)
- Journal of Applied Communication Research, Ad Hoc Reviewer (Present)
- Management Communication Quarterly, Ad Hoc Reviewer (Present)
- Organization Science, Ad Hoc Reviewer (Present)

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Community Development

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Teams

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Solar Energy Systems

Urbanization

Transdisciplinary



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