

C.F. Muckenfuss III

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Cantwell F. Muckenfuss III is a partner in the Washington, D.C. office of Gibson, Dunn & Crutcher LLP where he focuses on the representation of financial institutions in matters involving financial regulation and public policy. Before joining the firm in 1981, Mr. Muckenfuss was Senior Deputy Comptroller for policy at the Office of the Comptroller of the Currency (1978-81) and Special Assistant to the Director (1974-77) and Counsel to the Chairman (1977-78) of the Federal Deposit Insurance Corporation. In 1979, he received the Department of the Treasury Special Achievement Award, and in 1980, he was awarded the Presidential Rank Award.

Mr. Muckenfuss is a founder, member and Chairman of the Board of Directors of City First Bank of D.C., N.A., a community development bank in Washington, D.C. He is also Chairman of the Board of City First Enterprises, Inc., the non-profit controlling shareholder of City First Bank. He is a former Co-Chair of the International Banking and Finance Committee, Section of International Law and Practice, American Bar Association. He is a member of the Board of Advisors of the *Review of Banking and Financial Services*, the Editorial Advisory Board of *Electronic Banking Law and Commerce Report*, and served as a member of the Administrative Conference of the United States. He is a frequent speaker at financial services conferences and seminars. He was a member of the Core Consultative Group of the Global Bank Insolvency Initiative of the World Bank. He is currently a Clinical Visiting Lecturer in Law at Yale Law School.

Mr. Muckenfuss is a founder and former Chair of the Petra Foundation, a small foundation which provides recognition and support to unsung individuals making distinctive contributions to racial justice, human freedom and community development. He is currently a member of the Arts Advisory Board of The Arts Arena of The American University of Paris, Chair of the Advisory Council of the International Psychotherapy Institute and a member of the Board of Directors of The Roosevelt Institute and has served on the boards of the Lowell School and the Washington Episcopal School and was a member of the Vestry of St. Columba's Episcopal Church.

Mr. Muckenfuss received his bachelor of arts degree from Vanderbilt University, where he was a member of Phi Beta Kappa, and his law degree from Yale Law School. He was law clerk to the Honorable William E. Miller of the U. S.

PRACTICES

Financial Institutions
Administrative Law
and Regulatory Practice
Public Policy

EDUCATION

Yale University
1971 Juris Doctor
Vanderbilt University
1967 Bachelor of Arts

ADMISSIONS

District of Columbia Bar

RECENT PUBLICATIONS

The Consumer Financial Protection Bureau: Its Foundation, Authorities, and First Year of Enforcement
Federal Reserve FBO Proposal: Will Comments on the Intermediate Holding Company Requirement Be Heeded?
New Agency Guidance on Resolution Plans of U.S. and Foreign Banking Organizations: Moving to the Hard Questions
FSOC Designation: Consequences for Nonbank SIFIS
Federal Agencies Release Joint Statement of Policy Clarifying That Banking Entities Covered by the Volcker Rule Have Two Years to End Prohibited Proprietary Trading or

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Court of Appeals for the Sixth Circuit (1971-72) and an attorney and project developer at the Bedford-Stuyvesant D and S Corporation, a community development corporation (1972-73).

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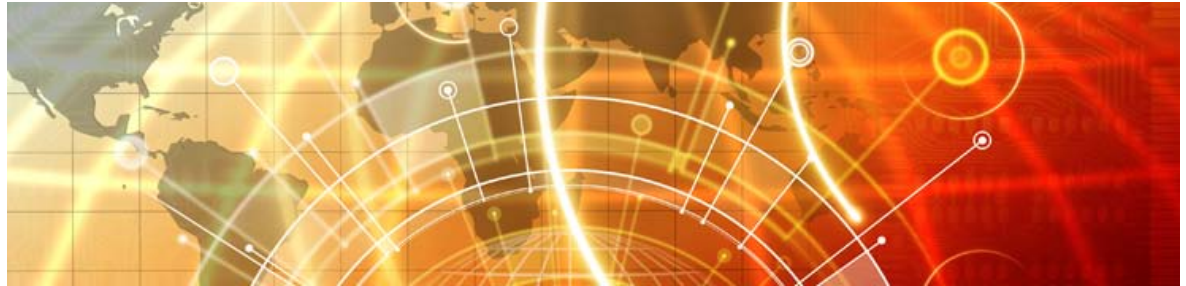
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Cobra's Founders and Investors not only bring unprecedented leadership and depth of experience to legal process outsourcing but also provide oversight and direction to the management team. The Founders and Investors include:



F. Dean Copeland
Chairman of the Board, Investor

F. Dean Copeland is Chairman of the Board; he retired from Unum Group, the largest disability insurance company in the U.S. in 2005 after eight years. He was Senior Executive Vice President and General Counsel and Chief Administrative Officer and served as Executive Vice President and General Counsel at Provident Companies, Inc. for two years before its merger with Unum Corporation. He was responsible for the following functions: law, human resources, corporate audit, facilities management, government relations, compliance, ethics and privacy. For 30 years prior to leaving private law firm practice, he was an associate and then partner at Alston & Bird LLP in Atlanta, GA and Washington, DC, practicing in the securities, corporate, mergers and acquisitions and financial institutions areas, and specializing in corporate governance and advising boards of directors. He served as Chair of the Corporate and Banking Section of the State Bar of Georgia and is a member of the American Law Institute. Prior to private practice, he served in the U.S. Army as Adjutant of The Judge Advocate General's School, Charlottesville, VA. He is a graduate of Yale Law School, University of Oxford, Oxford, England and University of Mississippi. Dean's permanent residence is in Atlanta, GA, and he also spends time in Alexandria, VA.



John L. Douglas
Founder, Board Member

John L. Douglas is counsel in Davis Polk & Wardwell's Financial Institutions Group. He heads its Bank Regulatory Practice, focusing on bank restructuring and resolutions and other issues arising from the current banking and financial crisis. His practice spans complex transactions, difficult regulatory situations and complex litigation. He served as General Counsel of the Federal Deposit Insurance Corporation from 1987 until 1989, a period of unprecedented stress on the financial system. He is a member of the Board of Directors of the Financial Services Volunteer Corps, a non-profit organization formed to assist former state-controlled economies develop banking and capital market systems. He has served on the Executive Committee of the Banking Law Section of the Federal Bar Association, and is a member of the Financial Markets Tribunal of the Dubai International Financial Center. He was recently named to the BTI consulting group's "Client All-Star Team", a group of 113 attorneys nationwide identified as delivering the best client service to Fortune 1000 clients. He received his undergraduate degree in Economics from Davidson College and his JD degree from the University of Georgia. John resides in New York City and Atlanta.



Keith O. Cowan
Investor, Board Member

Keith O. Cowan is the President of Strategic Planning and Corporate Initiatives of Sprint Nextel Corporation, a position he has

held since July 2007. He previously was Executive Vice President of Genuine Parts Company from January to July 2007, prior to which he spent over ten years with BellSouth Corporation in various roles including Chief Planning and Development Officer, President - Marketing and Product Management and Chief Field Operations Officer. Prior to joining BellSouth, he was a partner at Alston & Bird LLP, where he worked from 1982 to 1996. He received his undergraduate degree in Economics and Political Science from University of North Carolina and his JD degree from the University of Virginia School of Law. Keith resides in Atlanta, GA and Reston, VA.



Dow N. Kirkpatrick II
Investor, Board Member

Dow N. "Kip" Kirkpatrick II retired from Alston & Bird's Litigation and Trial Practice Group in December 2006. He has over 35 years of jury trial experience as lead trial counsel in state and federal courts throughout the U.S. He has extensive experience with the litigation of complex product liability and environmental cases, including a wide range of pharmaceutical and chemical product cases. He has also defended catastrophic personal injury cases and has experience in a wide variety of commercial disputes. He has been recognized in "The Best Lawyers in America" and as a "Georgia Super Lawyer". He is a member of the State Bar of Georgia and has served on its Board of Governors. He has also been active during his legal career in the International Association of Defense Counsel, Defense Research Institute, the American Bar Association, the Atlanta Bar Association, the Lawyers Club of Atlanta and the Old War Horse Lawyers Club. He received his BA from Emory University and his JD degree from the University of Georgia School of Law. Prior to joining Alston & Bird LLP in 1972, he served as Law Clerk to the Honorable Newell Edenfield, United States District Judge for the Northern District of Georgia. Kip resides in Atlanta, GA.

A. Angela Lancaster
Investor, Board Member

A. Angela Lancaster retired from Southern California Edison Company, where she worked as a regulatory economist and supervisor for the Federal regulatory group. Prior to Edison, she was with the Federal Energy Regulatory Commission as Economic Advisor to the Chairman, with the Congressional Research Service in the Energy Section, with National Economic Research Associates as Assistant to the President and with the Federal Reserve, Board of Governors, as a researcher. She received her BA degree in Economics from Agnes Scott College in Decatur, GA, and her MA degree in Economics from the University of Missouri in Columbia, MO.



Mohan Subramanyam
Investor, Board Member

Kumaran Systems Pvt.,Ltd. represented by Mohan Subramanyam, President and co-founder of Kumaran Systems, is a software company located at Tidel Park, Block A, Chennai, India. Kumaran Systems is a trusted partner who provides in-kind support to facilitate Cobra India's operations. As technology partner and adviser, Kumaran Systems provides guidance and advice regarding operating in India.



Candice Hunter Corby
CEO, Investor, Board Member

Candice Hunter Corby, as Chief Executive Officer of Cobra Legal Solutions, LLC, is responsible for setting strategic direction, leading and managing all facets of the business. Candice has substantial experience with global law firms and has been instrumental in both growth and restructuring environments, particularly in areas with regard to cost effectiveness. Her leadership has been marked by extraordinary efforts to build value which substantially benefits performance. Most recently, Candice served as a Director with Mayer Brown LLP. Prior to that Mrs. Corby was Chief Operating Officer in Baker & McKenzie LLP's Dallas, Texas office and Chief Financial Officer of Godwin Gruber LLP (now Godwin Ronquillo, PC) of Dallas, Texas. Mrs. Corby held various management positions with E.W. Scripps and Neiman Marcus Group. She is a graduate of the University of Arkansas at Little Rock where she earned her Bachelor of Science degree in accounting and is a Certified Public Accountant. Mrs. Corby has been featured in business building articles, served for the United Way in the Loaned Executive program and is a frequent speaker for the Association of Legal Administrators to their certified legal manager candidates.



Cantwell F. (Chuck) Muckenfuss III
Founder

Cantwell F. ("Chuck") Muckenfuss III is a partner at Gibson, Dunn & Crutcher LLP in Washington, DC where he focuses on the representation of financial institutions in complex matters. Before joining the firm in 1981, Mr. Muckenfuss was Senior Deputy Comptroller for policy at the Office of the Comptroller of the Currency and Special Assistant to the Director and Counsel to the Chairman of the Federal Deposit Insurance Corporation. He is a founder, member and past Vice Chairman of the Board of Directors of City First Bank of DC, a community development bank in Washington, DC. He is also a Clinical Visiting Lecturer at Yale Law School and Chairman of the Board of City First Enterprises, Inc., the non-profit controlling shareholder of City First Bank. He received his BA from Vanderbilt University and his JD degree from Yale Law School. Chuck resides in Chevy Chase, MD with his wife Angela Lancaster.



Charles C. (Buddy) Miller III
Investor

Charles C. ("Buddy") Miller III is Executive Vice President and former Vice Chairman of the Board of Level 3 Communications. Prior to joining Level 3, he worked at BellSouth where his most recent position was President of BellSouth International. Prior to joining BellSouth, he practiced law at King & Spalding LLP.



Laura G. Thatcher
Investor

Laura Thatcher leads Alston & Bird's executive compensation practice, having developed this area of legal specialty in 1995 from her many years' experience in securities and acquisitions. Today, Laura is recognized as one of the nation's experts on executive compensation and is extensively quoted by major business news publications throughout the world. Ms. Thatcher recently co-authored the Compensation Committee Handbook, 3rd edition (John Wiley & Sons, 2008), which serves as a guidebook to executive compensation strategies and practices. Ms. Thatcher serves as Chair of the Advisory Board of the Certified Equity Professional Institute (CEPI) of Santa Clara University and on the Executive Compensation Task Force of CompensationStandards.com, which is dedicated to promoting responsible compensation practices. She is also a member of the Lawyers Task Force of the National Association of Stock Plan Professionals (NASPP) and serves on the editorial board of the Journal of Deferred Compensation (Aspen Publishers). For 14 years Ms. Thatcher served as a director and chair of the Compensation Committee of Batson-Cook Company, a southeast regional commercial construction and real estate development company.

James D. Dixon
Investor

James D. Dixon is a retired senior officer of Bank of America, where he served as President of BankofAmerica.com, a subsidiary of BofA, from February 2000 to January 2002. Mr. Dixon served as Executive Director of BankofAmerica.com responsible for Internet business development, strategic alliances and joint ventures. Prior to this position he served as Group Executive and Chief Information Officer of Bank of America Technology and Operations, another BofA subsidiary, from September 1998 to February 2000. He served as President of NationsBank Services, Inc, a subsidiary of NationsBank Corporation, since 1992. He served as Senior Executive Vice President and Chief Financial Officer of C&S/Sovran Corporation from September 1990 to 1992. Mr. Dixon served in various capacities with Citizens and Southern Corp. since 1968. Mr. Dixon serves as a director of BroadVision Inc. and served on the boards of CheckFree Corp, 724 Solutions Inc., and RARE Hospitality International, Inc. prior to their acquisitions by other companies. He holds a B.A. from Florida State University and a J.D. from University of Florida School of Law. He is also a graduate of the Executive M.B.A. program of Stanford University. He served as Chairman of The Boys and Girls Clubs of Metro Atlanta.

Robert Wood
Investor

Robert Wood is the Chief Development Officer of Akamai Technologies (AKAM) where he leads corporate development and strategic partnership activities, as well as long-term planning and strategic finance. Robert brings over 15 years of deal experience in the technology, financial services, and outsourcing industries, covering a wide range of strategic transactions. Robert joined Akamai's Business Development group as it was being formed in 1999. Since that time, he has led Akamai's acquisitions of businesses including Speedera Networks, Nine Systems Corporation, Netli, Red Swoosh, and acerno, and has overseen the development of joint ventures, spin-out transactions, international expansion, new business opportunities, and numerous strategic partnerships. Prior to Akamai, Robert helped found the corporate electronic commerce and Internet practice at Alston & Bird LLP. Robert currently serves as a board member of the Massachusetts Innovation & Technology Exchange (MITX); vice chairman of the board of trustees of the Community Charter School of Cambridge, a charter school located in Cambridge, MA; and a member of the vestry of Trinity Episcopal Church in Boston. Robert received finance degrees from the University of Mississippi, a JD from the University of Virginia School of Law, and an LLM from the University of Edinburgh. Robert resides in Chestnut Hill, Massachusetts.

Frank M. Conner III
Investor

Frank M. "Rusty" Conner III is a partner at DLA Piper LLP (US). He serves as Managing Partner of the Washington, D.C. office and is a member of the Executive and Policy Committees of DLA Piper. Mr. Conner's practice focuses on mergers and acquisitions, corporate finance, and related strategic matters, with a particular emphasis on financial services companies. He has worked on more than 500 transactions with an aggregate deal value in excess of \$150 billion. As part of his practice, he regularly advises boards of directors on corporate governance matters and legal and fiduciary duties in the context of strategic decisions. He is listed in The Best Lawyers in America in the areas of banking, corporate, and mergers and acquisitions. Mr. Conner previously was a partner at Alston & Bird LLP where he served as chairman of the firm's executive committee, co-head of the firm's corporate practice, and Partner-in-Charge of the firm's Washington, D.C. office. Mr. Conner serves on the Boards of Ford's Theatre, the Metropolitan Washington Airports Authority, the DC Campaign to Prevent Teen Pregnancy, and the Legal Aid Society of the District of Columbia. He currently serves as counsel to the National Democratic Institute For International Affairs. He previously served as a Trustee of the Lawyers Committee for Civil Rights Under Law and as Chairman of the Board of the Virginia College Savings Plan. He received his BA degree in Economics from the University of Virginia and his JD degree from the University of Virginia School of Law.

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